

CITY AND COUNTY



OF SAN FRANCISCO

BOARD OF SUPERVISORS

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November 26, 1993

TO: President Alioto
FROM: Budget Analyst
SUBJECT: Matrix Program Costs

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In response to your request, we have compiled the costs to the Social Services Department, the Sheriff's Department and the Police Department of one Matrix Program arrest.

Department of Social Services (DSS)

DSS does not assist in Matrix Program arrests. Instead, DSS sends a team of two of its Social Workers and two Mental Health Workers from the Department of Public Health to do outreach in areas where the Police Department intends to conduct Matrix Program activities. In addition, 1.5 FTE DSS Eligibility Workers provide financial services to homeless persons identified in the Matrix outreach. The goals of this outreach program are to: (1) encourage homeless individuals to temporarily stay in the Mission Hotel while DSS helps them find permanent housing; (2) advise them of other social and health related services; and (3) help them apply for financial services including the Direct Rent Program. The Direct Rent Program deducts a General Assistance (GA) recipient's rent from their GA payment and pays the rent to the landlord directly.

DSS does not track each individual assisted through their Matrix outreach teams and was therefore unable to estimate the cost per Matrix individual assisted by DSS. However, Ms. Sally Kipper of the DSS reports that the monthly cost for salary and fringe benefits of the two FTE Social Workers and 1.5 FTE Eligibility Workers is \$13,200. DSS pays \$9 a night per bed at the Mission Hotel or a maximum of \$9,800 per month if all of the 35 beds reserved for the Matrix Program are used. Thus, the total monthly cost to DSS of the Matrix Program is estimated at \$23,000 or \$276,000 annually. DSS does not incur costs for a Matrix arrest.

Police Department

Lt. Carlson of the Police Department's Field Operations Division reports that the cost to implement the Matrix Program depends on whether there is an arrest or a citation. If there is an arrest, the Police Officer would be required to transport the arrested person to the County Jail to be booked. The Police Department estimates that an arrest of this kind takes approximately two hours of one Police Officer's time. At \$30.17 an hour for a Police Officer's salary and fringe benefits, the cost to the Police Department to arrest someone under the Matrix Program is approximately \$60.34.

Lt. Carlson reports that a court appearance takes approximately three hours. At the \$30.17 hourly rate, the cost of a court appearance is \$90.51. Some court appearances require overtime pay for arresting officers who must attend court during off duty time. At overtime rates of time-and-one-half, a court appearance would cost \$135.77. Thus, the total cost to the Police Department to arrest someone under the Matrix Program would range from approximately \$151 to \$196.

According to Lt. Carlson, the total time for a Police Officer to cite but not arrest and detain an individual under the Matrix Program is approximately 45 minutes. At the \$30.17 hourly rate for a Police Officer, the total cost to cite but not arrest and detain an individual would be approximately \$23.

Sheriff's Department

The Sheriff's Department is responsible for booking, "citing out" or holding in custody persons arrested under the Matrix Program that the Police Department arrested and detained. Because persons arrested under the Matrix Program are generally charged with misdemeanor offenses, the Sheriff's Department would probably book the individual and cite them out without holding them in custody before appearing before a judge. In these cases, the Sheriff's Department would incur booking costs of approximately \$75 to \$100 per individual booked. The Department utilizes a private firm, Supervised Citation Practice, to review some of the booked misdemeanants for the possibility of being cited and released. The Supervised Citation Practice annual contract is \$81,000 and this firm processes approximately 840 persons annually or approximately \$96 per individual.

If the person arrested under the Matrix Program is held in custody, the cost would be from \$64 for 24 hours to \$192 for the maximum 72 hours. However, the Sheriff's Department advises that a person arrested under the Matrix Program would only be held in custody if that person had outstanding warrants for other offenses or has a significant police record.

If someone is arrested under the Matrix Program and held in custody for one day the cost would be between \$139 to \$164.

In sum, the Sheriff's Department could spend a minimum of \$75 to \$100 to book someone arrested under the Matrix Program and a maximum of \$363 to \$388 if the individual is booked, reviewed by Supervised Citation Services, rejected for citation processing and held in custody for 72 hours.

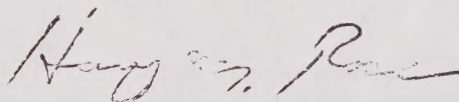
The table below summarizes the costs of the Police and Sheriff's Department for each Matrix Program arrest and possible post-arrest outcomes.

Summary of Costs per Matrix Arrest

<u>Department</u>	<u>Arrested, Cited</u>	<u>Arrested Held in Custody 1 Day</u>	<u>Arrested Held in Custody 3 Days</u>
Police	\$151-\$196	\$151-\$196	\$151-\$196
Sheriff	<u>\$75-\$100</u>	<u>\$139-\$164</u>	<u>\$363-\$388</u>
Total	\$226-\$296	\$290-\$360	\$514-\$584

As described in the table above, the cost to the City to arrest someone under the Matrix Program is between \$226 to \$584 depending on whether the individual is held in custody or cited and released.

The costs described in the table above do not include the non-arrest costs associated with the Matrix Program. These non-arrest costs include \$276,000 annually for DSS to provide outreach services and approximately \$23 for the Police Department to cite but not arrest and detain an individual under the Matrix Program.



Harvey M. Rose

cc: President Alioto
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